

- 1 Establish a shared vision.
- 2 Get their heads into the game.
- 3 Create a multi-release technology plan.
- 4 Don't flip the bozo bit.
- 5 Use scouts.
- 6 Watch the ratio.
- 7 Use feature team.
- 8 Use program managers.
- 9 Be an authority, not an authority figure.
- 10 Alone? A market without a competitor ain't.
- 11 Dead heat? Break out of a feature shoot-out.
- 12 Behind? Ship more often with new stuff.
- 13 Ahead? Don't ever look back.
- 14 Take the oxygen along.
- 15 Enrapture the customer.
- 16 Find the sweet spot.
- 17 It's relationship, not a sale.
- 18 Cycle rapidly.
- 19 Go for greatness.
- 20 State your theme.
- 21 Minimize dependencies.
- 22 Propitiate the gods.
- 23 Portability is for canoes.
- 24 Design time at design time.
- 25 Don't accept dictation.
- 26 Now go play.
- 27 Be like the doctors.
- 28 Remember the triangle Features, Resources, Time.
- 29 Don't know what you don't know.
- 30 Don't go dark.
- 31 Beware of a guy in a room.
- 32 If you build it, it will ship.
- 33 Get to a known state and stay there.
- 34 Use ZD milestones.
- 35 Nobody reaches the ZD milestone until everybody does.
- 36 Every milestone deserves a no-blame postmortem.
- 37 Stick to both the letter and the spirit of the milestone.
- 38 Get a handle on "normal."
- 39 A handful of milestones is a handful.
- 40 Every little milestone has a meaning (story) all its own.
- 41 Look for the natural milestones.
- 42 When you slip, don't fall.
- 43 Don't trade a bad date for an equally bad date.
- 44 After a slip, hit the next milestone, no matter what.
- 45 A good slip is a net positive.
- 46 See the forest.
- 47 The world changes; so should you.
- 48 Violate at least one sacred cow.
- 49 Beta is not the time to change.
- 50 The Beta is for spin development.
- 51 Triage ruthlessly.
- 52 Don't shake the Jello-O.
- 53 Compete with the superior story.
- 54 Create a winning image.